



Annual Report 2022

May 2022

TABLE OF CONTENTS

EXECUTIVE SUMMARY	2
1. INTRODUCTION	7
2. NFP Results 2022	9
2.1 Community Engagement	10
2.1.1 Knowledge Brokering	10
2.1.2 Capacity strengthening and learning	11
2.1.3 Strategic networks for scale	12
2.1.4 Policy influencing	14
2.1.5 Online communication and exchange	16
2.2 Partnership Initiation	17
2.2.1 Scoping	17
2.2.2 Communities of Practice	18
2.3 Collective impact initiatives	20
2.3.1. SeedNL	20
2.3.2 Skills for horticulture	21
2.3.3 Netherlands East African Dairy Partnership	22
2.3.4. Soil health coalition	23
2.3.5 Digitised Smallholders Ecosystem	24
2.3.6 Youth in Agroecology and Business Learning Track	25
2.3.7 Ghana Urban Food	27
2.3.8 Clim-Eat	28
2.3.9 ForqLab	29
2.3.10 Global Partnership on the True Price of Food!	30
3. NFP Performance analysis 2022	30
3.1 Effectiveness	30
3.2 Efficiency	32
3.3 Outcome	32
4. NFP organisation 2022	34
4.1 NFP strategy and approach	34
4.2 NFP team and capacity	35
4.3 Organisational development	35
5. NFP Financial overview 2022	36
Annex 1: NFP IATI Scores 2022	38

EXECUTIVE SUMMARY

It is NFP’s pleasure to offer this annual narrative report 2022 with the results of its second year of operation to its initial funders - the Ministry of Foreign Affairs (MoFA) and the Ministry of Agriculture (MoA)¹. NFP reports on its progress towards 3 strategic objectives as presented in the box below.

NFP strategic objectives 2022

1. **Community engagement:** NFP facilitates a platform where (Dutch and international) diamond partners find opportunities to increase their impact and by convening policy dialogue that aims to contribute to support and investment in the development of sustainable food systems in Low and Middle Income Countries (LMICs).
2. **Partnership initiation:** NFP convenes the exploration / initiation phase of at least 25 partnerships with ambitions to contribute to key impact areas for food system transformation
3. **Collective impact coalitions:** NFP will evolve into the Dutch backbone organisation for collective impact initiatives (coalitions) on food system improvements by supporting at least 10 existing and/or new collective impact initiatives.

Conditional: NFP secures funding for the implementation of its strategy 2023 - 2030 and ensures that the NFP internal organisation can respond in an efficient and effective way to key customer group requests

Context driven

In 2022 NFP operated in a context influenced by global crises: the emerging food crisis related to the war on Ukraine; climate change and climate related emergencies; post-Covid economic and social strife; and a growing international attention for food systems (CoP 27). NFP succeeded in aligning with these urgent developments by playing a convening role among stakeholders committed to tackle food system challenges.

NFP result delivery by domain 2022 vs 2021



¹ With this report NFP accounts for the results obtained through resources provided by MoFA and MoAgri directly to NFP; resources from the MoFA contact for the Knowledge Programme consortium (WUR-CDI, The Broker and NFP); and third party funding.

With NFP support increasingly focussing on specific transition challenges, the attention for 'Ecological Sustainability' and 'Resilience to Crises' increased with partners bringing in opportunities for NFP support. NFP support for 'Inclusive food systems' remained stable as the sector focus on seed, horticulture and dairy continued to be a strong driver for partners. Support in access to healthy diets declined as NFP support to the Ghana Urban Food initiative phased out in 2022. As a result of the above shifts the relative share of 'multiple domains' declined which underlines NFP taking a more focussed approach.

Performance vis a vis planning

Overall NFP's 'delivery' in 2022 was up from 2021. Total number of partner initiatives supported increased from 52 to 63. Also, in 2022, NFP supported more initiatives than planned, succeeding in starting up additional initiatives after delays emerged. In Initiatives in which NFP had a convening role, completion rates were higher than the above average. Lower completion rates figured in activities aimed at strengthening partnerships where shifting policy agendas and external dependencies hampered performance.

Total output increased from 315 to 370 events and 221 knowledge. Result completion rose to an average of about 80% of planned outputs - 5 points up as compared to the previous year.

Events ranged from small NFP facilitated coalition meetings to large face to face / and online conferences in collaboration with partners bringing together about 6,500 participants to learn, dialogue and network. Knowledge products developed served strategic, learning, and informative purposes. This included policy briefs, syntheses, mappings of trends etc. organised with various partners including WUR-CDI, The Broker. By making this information publicly available through the NFP newsletters, website and social media channels NFP more than doubled its audience to 140,000 readers as compared to 2021.

Highlighted results

Community Engagement

- ★ **Knowledge brokering / Ministry support** NFP supported 9 initiatives (6 planned) to deepen knowledge on a wide variety of issues such as informal markets, flexible programming, impact pathways, effects of the war on Ukraine, insects for poultry, a.o. NFP network partners regularly fed back that the quality of information kept them up to speed on innovations and current developments.
- ★ **Capacity strengthening** NFP in collaboration with WU-CDI organised the 3rd E-Course on food system transformation for multi-stakeholder and dedicated international participation. Testimonies spoke to its high quality; the graduation rate of almost 50% to its effectiveness. Following up with focussed webinars on specific food system experiences with LMIC partners NFP strengthened the knowledge base of over a 1,000 professionals worldwide through direct interaction. In total NFP supported 7 capacity strengthening initiatives.

- ★ **Strategic network support** focussed on networks with an international outreach. This included a.o. support to the PSD platform, AGRA, and FoodFIRST; NL-CGIAR was effectively strengthened towards a continuation of the partnership between CGIAR and The Government of the Netherlands (to be renewed in 2023). These network connections proved their relevance as they formed an interface between experiences of NFP supported initiatives and coalitions and higher (international and EU level) discussions on food system issues.
- ★ **Policy engagement** In 2022 NFP convened the Dutch diamond in discussion around the new Buitenlandse Handel en Ontwikkelingssamenwerking (BHOS) policy, COP27 a.o. reaching out to several hundred stakeholders and delivering policy input through 10+ policy related knowledge products. An assessment of its policy work credited NFOP with a 3.9 on a scale of 5 for quality and relevance (see 2.1.4). Including Clim-Eat related projects, 11 unique initiatives received NFP support.
- ★ Moreover an **online community platform** was developed to strengthen two-way-knowledge exchange and dialogue in support of NFP's community engagement and partnership work. This interactive platform - [NFP Connects](#) - had its soft launch in December 2022.

Partnership Initiation

- ★ **Scoping / EKN support** NFP brokered 13 out of 15 planned partnership initiation tracks with / for Dutch (public) actors. Specific issues and potential partners were mapped out to serve as input for strategic planning and focus on food and nutrition security for Egypt, Kenya, Nigeria, Benin, Indonesia and Yemen a.o. These support tracks were met with a positive response although effective demand was less than expected at EKN level.
- ★ **Communities of practice (CoP)** NFP's CoP support was above planning (6 instead of 5 CoPs). In 2022 NFP facilitated a shift from exchange and agenda setting to - also - joint action. This included existing CoP's on 'food and stability' and on 'digital inclusion' developing joint interventions towards regional challenges in Eastern Africa. And by supporting two new initiatives on 'salinity' and on 'food system finance' NFP has set the scene for future collective impact coalitions.

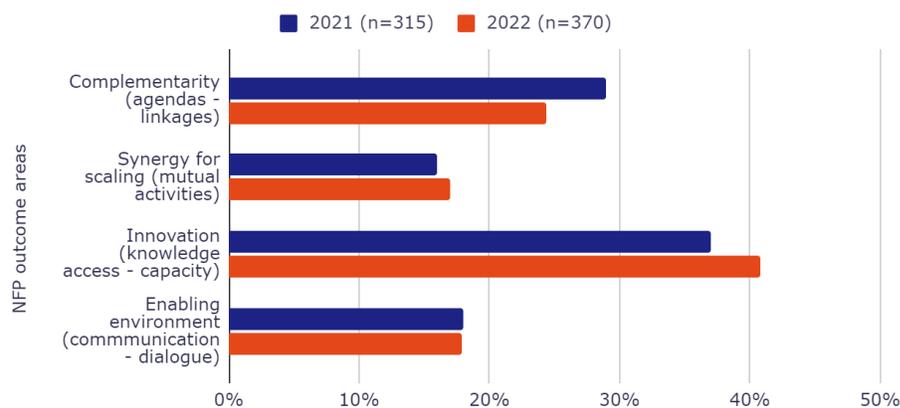
Collective impact coalitions

- ★ As compared to its two year objective NFP delivered coalition support to **10 collective impact initiatives** with 65 unique stakeholders from all diamond stakeholder groups being supported to share resources and knowledge for joint action on specific food system challenges
- ★ Whereas in 2021 many coalitions were still in the phase of agenda setting with regional choices being defined; most coalitions had - by the end of 2022 - a clear focus on food system innovations in specific regions notably in **East and West Africa**.
- ★ In terms of **food system challenges** being targeted the spread is in descending order of receiving most NFP support: 'Ecological sustainability'; Inclusive Food Systems and 'Healthy diets'

Partner engagement to reach outcomes

NFP outcomes manifest themselves in partners and their actions. In 2022 NFP supported initiatives actively involving about 180 co-creating partners worldwide (multi-stakeholder - 12 % public sector, 41% NGO, 20 % Knowledge; 23% private sector; 4 % financial sector). A planned shift was carried out from Dutch to international partners, driven by policy engagement around COP27 a.o.. Engagement with LMIC partners was particularly visible in Collective Impact initiatives with coalition partners.

NPF results to outcomes 2021 and 2022



Overall when we look at NFP results contribution to outcomes in 2022 we observe a similar pattern than in 2021 with shifts too small to draw conclusions. NFP contributed to more and better linkages and common agendas crafted between Dutch and LMIC stakeholders (synergies). NFP knowledge related

output contributed to improved understanding and dialogue among food and nutrition security professionals worldwide. These outcomes are often conditional for joint scaling. We see this reflected when we analyse coalition results: coalitions score higher on 'mutual activities' and lower on 'access to knowledge' in comparison with community engagement initiatives, which stands to reason taking into account NFP's strategic objectives.

NFP strategic development

In 2022 prepared its strategy 2023 - 2030 following the development / sharpening of NFP's Theory of Change in the preceding year. For this purpose an external review was conducted to look at the results of the start-up phase and to provide recommendations for the future. These key take-aways were integrated in the NFP proposal submitted to both MoFA and MoAgri.

The proposal was met with constructive feedback and the approval process was initiated. Both Ministries extended current NFP related contracts under no-cost extension conditions until 31 March 2023 to process the new agreements with NFP. In preparation for the new strategy internal (financial) administrative systems and project cycle management was reorganised as well as a restructuring initiated to be fit for purpose.

Take-aways external NFP review (quoted from report)

- *NFP's theory of change is solid. **NFP could further qualify food system transformations and reach out to actors who are at the forefront of sustainable and equitable change**; and with that, prove its credibility. In the coming years NFP should monitor critically whether assumptions remain relevant, notably where they affect efficiency gains and impacts. Regular learning loops are recommended*
- *NFP is recommended to **maintain the overall ambition of contributing to food system transformations, but to seek specific domains and topics** to balance between general process facilitation and achieving lower-level tangible outcomes.*
- *NFP **performance to date has been satisfactory** taking into account that transformation into NFP took time and worldwide circumstances under C-19 regimes were challenging. Community engagement services were well noted whereby **NFP creates synergies and breaks down silos**. The convenor role of partnerships and coalitions and the provider of backbone support is valued and the invitation is to substantiate it further.*
- ***Crucial for NFP will be linking the needs in national food systems transformations in LMIC to (coalitions of) agencies and companies in The Netherlands**. Related activities and connections need to be intensified and capacities to perform by NFP can be further strengthened.*
- ***Sharpen the governance** of NFP, by clarifying the relation towards the Netherlands government (re. functional for or unbound). And by **seeking presence of the Global South** in the Supervisory Board of NFP.*

In sum, NFP is ready for the next phase to prove itself in its role as convenor and accelerator of collective impact.

Last but not least a word of appreciation is in place to the vast network of supporters and partners we work with. NFP is truly a partnership that connects partners from the private, public, research and Civil Society sector in the Netherlands as well as globally. The challenges in food system transitions can only be solved if we join forces and act together.

Ivo Demmers

Executive Director

Netherlands Food Partnership

1. INTRODUCTION

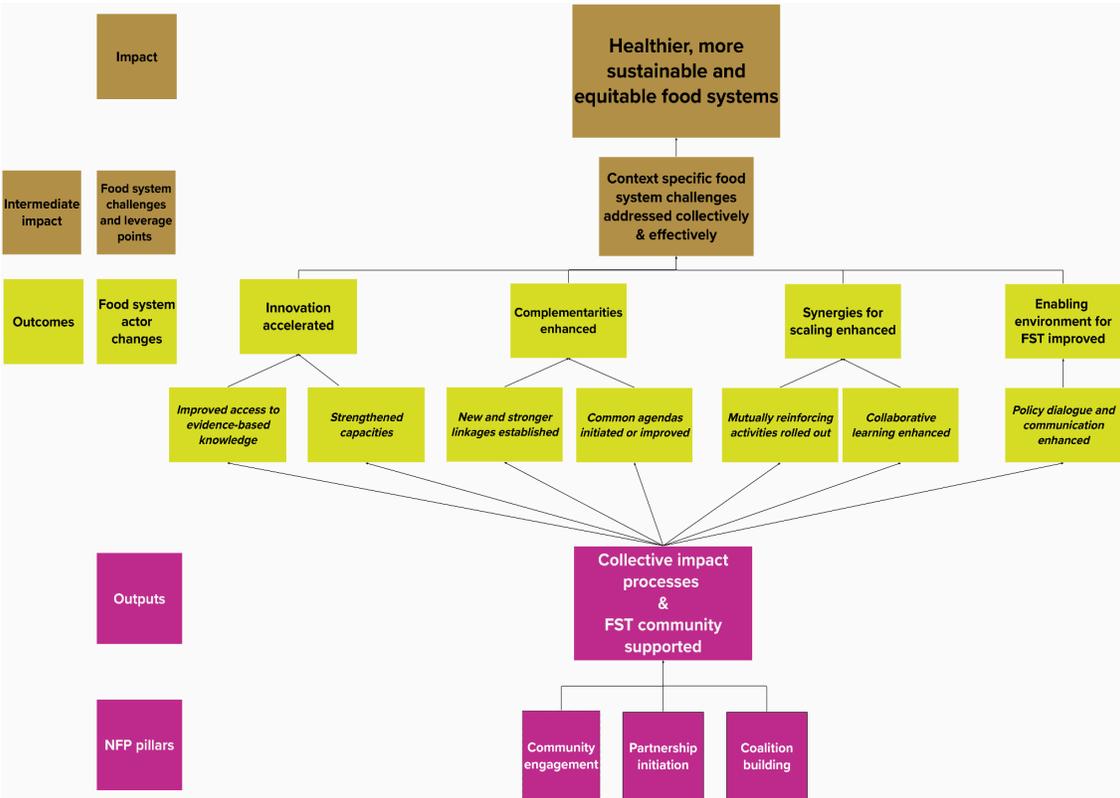
NFP: Transforming food systems together

NFP is dedicated to creating a world without hunger, in which everyone has access to sustainable, healthy, safe and affordable food. We connect people and knowledge to make food systems more sustainable in Low and Middle Income Countries. As an intermediary NFP drives relationships and networks between partners from the private sector, knowledge institutes, NGOs and government. We provide linkages and knowledge access to all Agri & Food organisations in the food system from farmers to consumers.

For 2022 NFP defined the following three strategic objectives:

1. **Community engagement:** NFP facilitates a platform where (Dutch) diamond partners find opportunities to increase their impact and by convening policy dialogue that aims to contribute to support and investment in the development of sustainable food systems in LMICs.
2. **Partnership initiation:** NFP convenes the exploration / initiation phase of at least 25 partnerships with ambitions to contribute to key impact areas for food system transformation
3. **Collective impact coalitions:** NFP evolves into the Dutch backbone organisation for collective impact initiatives (coalitions) on food system improvements by supporting at least 10 existing and/or new collective impact initiatives.

In addition NFP aimed: (i) to **secure funding** for its strategy 2023 - 2030; and (ii) to ensure the NFP organisation to be **ready to respond** efficiently and effectively to key customer groups. The below visual depicts NFP’s theory of change which positions NFP’s projected results on these above objectives in a clear result chain.



To measure success NFP has agreed with MoFA on key performance indicators (KPI's) against these objectives in terms of its results or **outputs**.

NFP also reports on the benefits for stakeholders, partners, and the coalitions it serves: in other words the **outcomes** that NFP has contributed to through its results. In developing its approach The box below summarises NFP's outcome indicators.



NFP outcome areas	Key performance levels / indicators
Accelerated Innovation	<ul style="list-style-type: none"> ★ Improved access to evidence based knowledge ★ Strengthened capacities
Increased complementarity	<ul style="list-style-type: none"> ★ strong linkages established ★ strengthened collective agendas
Enhanced synergies for scaling	<ul style="list-style-type: none"> ★ Roll out of mutually reinforcing activities ★ Collaborative learning enhanced
Strengthened enabling environment	<ul style="list-style-type: none"> ★ Policy dialogue and communication enhanced

This report presents and analyses NFP results in 2022 following the above objectives. The layout is straightforward: Chapter 2: NFP Results - Community Engagement / Partnership Initiation / Impact coalitions; Chapter 3: Performance analysis; Chapter 4: NFP organisational development; Chapter 5: Financial overview.

2. NFP Results 2022

In 2022 NFP met its targets in excess of planning. The box below categorises initiatives supported by NFP by objective and activity type. Initiatives supported increased from 52 to 65 compared to 2021 and were above planning. In cases where partners' absorption capacities and context related factors caused delays, NFP was able to start additional initiatives.

NFP portfolio 2022	# Initiatives	
NFP activity type	Planned #	Active #
Community Engagement		
Capacity strengthening	5	7
Knowledge brokering	6	9
Ministry support	8	5
Policy engagement	6	11
Strategic networks	5	4
Partnership Initiation		
Communities of practice	5	6
Scoping	3	5
EKN support	12	8
Collective impact coalitions		
Coalitions	10	10
Total	60	65

Throughout 2022 NFP also received unsolicited requests for support. While not all of these were meticulously recorded, 74 were monitored on their result: Around 1/3 of these requests did not qualify for NFP support (funds, regions, activities unrelated to NFP). For the remaining 2/3 NFP was able to provide linkages to specific knowledge, activities or stakeholders from NFP's network.

2.1 Community Engagement

2.1.1 Knowledge Brokering

NFP contributes to collaborative knowledge generation (between multiple partners - LMIC/Dutch/global), co-creation and sharing to improve evidence-based FNS policies and effective programming and business practices. Clustered knowledge provides input for agri-food programmes, partnerships, and policies.

NFP planned to support 6 Knowledge Brokering initiatives and realised 9. Main results of specific supported initiatives are captured in the box below. In 2022 NFP's support in this area engaged all diamond sectors both from the Netherlands and LMICs around specific food system issues and challenges.

Initiative	Output	Outcome
Flexible Programming	<ul style="list-style-type: none"> ★ Paper developed with ZOA and The Broker on how to write flexibility into risk management aspect of programme proposals for protracted crises 	ZOA accelerates innovation by implementing this guide in the We Are Able! programme in five countries together with partners
Informal Markets	<ul style="list-style-type: none"> ★ Session and report organised with WEcR and SNV about experiences and insight on the added value of the informal sector 	44 Participants of different diamond actors increased their understanding about working with stakeholders in the informal sector. Follow-up set for 2023 is to include research and another knowledge sharing event meeting.
Insects for Poultry Feed	<ul style="list-style-type: none"> ★ NFP worked with NGN and RVO to promote insect as feed at Poultry Africa and through a incoming mission to the Netherlands 	About 280 stakeholders better linked through panel debates, technical seminars, networking and a company exposure visit and with a better understanding on the value and opportunities for insects as poultry feed.
Ministry Support (5 initiatives)	<ul style="list-style-type: none"> ★ MoFA (3): one scoping study and support to development of two policy papers ★ MoAgri (1): scoping report plus validation meeting. ★ RVO (1): Literature scan on food system vulnerabilities 	Increased understanding and Vision established MoFA, MoAgri and RVO staff on: (i) opportunities in food security MENA region; (ii) Impact pathways models; (iii) framework for IGG Knowledge and Innovation agenda; (iv) options for MoAgri on digital agriculture in LMICs; (v) impact of the Ukraine conflict on food security in selected region (Benin, Burundi, Burkina Faso, Ethiopia, Mali, Mozambique, Niger, Palestinian Territories, (South) Sudan, Uganda, Yemen;
Youth engagement in agripreneurship	<ul style="list-style-type: none"> ★ Collaboration with The Broker and the INCLUDE platform ★ Delivere, a knowledge synthesis, a scoping study and a policy brief ★ Result sharing seminar 	Increased the understanding of 40+ professionals regarding insights on youth engagement / agripreneurship programmes including policy makers as well as staff from NGOs, knowledge partners and companies.

2.1.2 Capacity strengthening and learning

NFP's contribution to enhance national food system capacities is twofold: (i) Improvement of knowledge and skills of professionals and (ii) Improvement of the knowledge and education infrastructure. Both are key components for the transformation of agri-food systems

NFP planned to support 5 Capacity strengthening and learning initiatives and realised 7. Main results of specific supported initiatives are captured in the box below. In 2022 NFP's support in this area engaged the agri food education sector in the Netherlands and in LMICs around food system issues and challenges.

Initiative	Output	Outcome
Capacity development learning track RVO	★ Learning track with ICRA and RVO to strengthen quality and efficacy of 'training components	22 experts validated analytical framework and key issues for a desk study into partner / coalition projects! Follow-up in 2023.
Blended Learning Agrofood	★ Collaboration with WUR Plant Research, AERES, Agriterra, WCDI ★ Two webinars and two reports organised and developed	70 participants increased their understanding on how to design blended learning based upon cases from Cambodia university, EARNED Uganda, EastWest knowledge transfer Asia SkillEd Kenya, Wageningen PR and CDI
Lectures	★ Lecture for Leiden University Africa Studies Centre	15 students increased their understanding about food systems and the role of partnerships and coalitions in this
Talent Pool	★ Placement of two young professionals (including ToRs) to MoA and MoFA as well as two for Netherlands embassies	Young professionals' careers developed (trained and coached with AMID and NWP) Two changed over to other jobs and programme was finalised end of 2022 in agreement with MoFA
YEP-Agro	★ NFP co-screened applications with NWP and provided implementation capacity	Young professionals' careers developed . 17 NL and 20 Local placements realised incl. training and mentoring.
Webinar Series Food Systems in practice	★ 7 webinars on food systems delivered with WUR-CDI ★ Information & documentation packages Case descriptions and recordings (made publicly available)	Linked speakers from a.o ACIDI-VOCA, WEcR, ECDPM, Munisco, Solidaridad, EKN's, TNO, Protifarm, Aidenvironment, IKEA; Foundation, RAISE-FS, Cordaid, RVO, AGRA, SNV.. Participants (50% LMIC / gender balanced / 1/4 under 35) increased their understanding on how food systems can work out for specific subjects: (i) poultry sector ; (ii) horticulture for healthy diets; (iii) policy; (iv) Protein transition; (v) global value chains; (vi) Sesame sector.

Initiative	Output	Outcome
E-course Food System Transformation	<ul style="list-style-type: none"> ★ Third edition of E-course organised with WUR-CDI ★ Four Training / learning lab / e-course ★ Four sets of related knowledge products, blogs and videocasts 	Total applications 1448 (957 in 2021), 74 priority lane (EKN, Min, RVO). 507 selected participants (435 LMICs; NGO - 30%, public sector - 24%, knowledge - 20%, private sector - 12%; consultancy - 6%; farmer organisation - 5 %); gender and age balanced) increased their understanding by following the E-course (52% got a full certificate) combining theoretical and practical exercises (linked to national food system transformation pathways)

Testimonials - Lessons Learned shared by NFP Food Systems E-Course Participants



Participants pointed out their key learning point to be demystifying the silos approach of addressing interventions. The e-course shaped their perspectives on teamwork, networking and collaborative processes around specific contextual challenges, and to include the rights of the vulnerable groups such as food producers / farmers.

Egerton University, Samuel Mbugua, Kenya - Knowledge sector

"One of the things I learnt from the e-course was the framework. We can push that it becomes the key aspect in programs that donors fund and in government programs in Kenya. I have shared with a colleague that when we participate in the upcoming curriculum review we should make sure the food system approach stands out in the courses we teach our 4th year students."

Ministry of Agriculture, Ahmed el Kenawy, Egypt - public sector

"The course was well designed. At the beginning I expected a live session with the moderators taking us through powerpoint presentations. But the set up was different. We would get learning materials and exercises that we would engage with our peers. For example there was a case study from Asia that was closely linked with the Egyptian food system challenges. The course was very informative especially when they spoke about climate change and food insecurity in developing countries."

UNFFE, Dorcus Asimiwe, Uganda - Civil society sector

"The course fulfilled my expectations. It has benefited me alot. I am now able to identify the trade-offs, synergies and the feedback loops you need to address within the food system. I am able to integrate this into the kind of work I do in terms of ensuring sustainable production and reach out to the research institutes to drive the message to our policy makers."

East West Seed, Sylvie Desilles, Thailand - Private sector

"At our organisation we are looking at sustainability; where we can go and what would be the interaction with other elements. We promote vegetable farming as a source of income to the farmers. But to boost livelihoods it requires other stakeholders to be involved and also link with food security dynamics including food consumption for women. Also important is to consider how food production practices impact soil health. It is important to embrace a system of thinking at the end of the day."

2.1.3 Strategic networks for scale

NFP supports strategic networks to achieve synergies, develop policy engagement strategies and contribute to an improved institutional environment for food system transformation in LMIC.

NFP estimated supporting 5 strategic network initiatives in 2022 and in the end supported 4. NFP focused on initiatives with Dutch - international connections. The overview box below presents delivery and outcomes of NFP support to these networks.

Initiative	Output	Outcome
foodFIRST	<ul style="list-style-type: none"> ★ NFP provided foodFIRST with strategic advice and co-funding to organise 4 policy dialogues / exchanges on EU/Africa policy issues 	150 stakeholders (15% public, 5 % private, 30% knowledge, 46% development, 4% financial - 40% female and 25% youth) enhanced their understanding on: (i) 'Implications of European sustainability standards for developing countries'; (ii) 'Geopolitics and the war in Ukraine';(iii) 'Shocks and structural issues for African food production'; (iv) 'Systems thinking in agri-food (Seed)'.
NL CGIAR	<ul style="list-style-type: none"> ★ Co-facilitated the NL CGIAR working group in its strategic development ★ Co-organised NL CGIAR Partnership event: "Open for Business; ★ Development and communication of 3 knowledge overviews / insight reports, a scoping study, various blogs, activity reports and strategic documents ★ Advice to the Senior Expert Programme, the Seed System Development research programme, and the PPP-experts 	Improved linkages between private sector and NL CGIAR reaching out to 185 participants (international, Dutch and LMIC). Strengthened CGIAR's capacity to implement the synthesis study of the SEP, Seed System and PPP-expert programme and to define its agenda to move forward. Accelerated innovation between NL and CGIAR Partners on the development of Phase II instruments (ref: NL-CGIAR Research programme and partnering for Global Food Security Nov. 22).
Private sector development Platform (PSD)	<ul style="list-style-type: none"> ★ NFP partnered with RVO, MoFA, and Solidaridad to enhance learning within the PSD ★ Seminar on systems approach and related presentations 	Increased the level of understanding among 15 + representatives of Dutch Diamond partners on how a systems focus can contribute to the strategy and activities of an organisation. Follow-up in 2023
AGRA - NL network	<ul style="list-style-type: none"> ★ NFP organised a networking event at request of AGRA 	Identified opportunities agenda with participation of 20+ participants of diamond stakeholders to leverage on the strengths of AGRA and the Dutch agrifood network

2.1.4 Policy influencing

NFP's ambition is to empower stakeholders to engage with policy processes to address leverage points for the food system transformation. As neutral convener, NFP organises and facilitates policy dialogues and joint agenda-setting. NFP aims to strengthen the policy-science and policy-practice interphases.

NFP planned to support 6 policy influencing initiatives in 2022 and realised support for 11. This increase was due to: increased demand for input on Dutch policy tables than expected; and the mobilising dynamics of COP27. The box below presents the overview of output and outcomes per topical initiative. 5 policy influencing projects implemented by Clim-Eat are reported under Chapter 3.

Initiative	Output	Outcome
NFP - Influencing Dutch policies (5 initiatives)	BHOS Note ★ NFP created a space in which diamond partners could advocate for a specific result within the SDG2 agenda. ★ 3 dialogue sessions, 2 knowledge product / briefs and several blogs / reports	NFP's (Dutch and international) network partners (reach 110+ participants in events) accessed knowledge about the new BHOS policy note. Policy makers influenced through sector wide input / advice..
	COP27 (with MoFA, MoAgri and Clim-Eat): ★ Space created for diamond partners to prepare and debrief on COP27 ★ 2 dialogue sessions, several blogs / reports	NFP's (Dutch and international) network partners (reach 130+ participants in events) accessed knowledge about COP27. Policy makers influenced through sector wide input / advice..
	Food System Finance (with ECDPM): ★ Financial expert stakeholder meeting to discuss methodology developed by Agrinvest programme ECDPM and FAO.	Participants (10+) informed and inspired for further dissemination of the food systems finance methodology (follow-up 2023); and linkages strengthened between stakeholders.
	SDG (with Food4All) ★ NFP facilitated Food 4 All Coalition's consultation session on Ministry of Foreign Affairs' Africa Strategy	Decision makers at MoFA accessed practice based recommendations from civil society partners in several African countries (partners of members of the Food 4 All coalition) into the Africa strategy.
	Right to Food (with the Broker) ★ NFP supported the development of an opinion piece.	The Broker published an article in International Spectator inspired and informed by the work with NFP thus strengthening public awareness on RtF.

Initiative	Output	Outcome
World Food Day	<ul style="list-style-type: none"> ★ NFP organised together with Clim-Eat, MoFA, MoA, WUR, SEEDNL, YALTA, NJR, NWGN, Zero Hunger Lab. The activity included a.o: ★ An online event worldwide, ★ A live event at Pakhuis de Zwijger. ★ Publication of an aftermovie, several blogs and reports 	Enhanced the understanding of and linkages among close to 225 participants (on and offline) on the impact of climate crisis on food and nutrition security. Formulated 9 key actions to be brought to COP27
Clim-Eat (5 initiatives)	<ul style="list-style-type: none"> ★ Results of 5 policy influencing initiatives are reported under 2.3.8 	

Snapshot from NFP Policy Engagement Survey

NFP survey 35 respondents and held 10 interviews get feedback on its policy engagement activities on Food and Nutrition (FNS)

- ★ On a scale of 1 to 5, in terms of contribution to facilitating and encouraging a well informed debate, respondents gave NFP an average of 3.9.
- ★ Participants highlighted that NFP fulfils a role that individual players in the field could not do themselves.
- ★ Some respondents expressed a desire for NFP to take up a stronger position on alternative food systems.

“It gave me more insights of what priorities move the agendas of government and partners in the Netherlands, which could have effects on our advocacy for systemic change in countries where we support our local networks”

- ★ Interviewees indicated that it is much welcomed that there is a platform in the Netherlands that informs (about) Dutch and international FNS related policies and connects and aligns stakeholders.
- ★ That NFP created the opportunity for COP27 briefing session participants to share their questions beforehand, which was also positively received.
- ★ Stakeholders from the private sector, civil society and the public sector mentioned the added value of gathering and sharing input from different stakeholders and sectors at events or through consultations
- ★ NGOs value information that can be used in programmes and their own policy engagement activities.
- ★ The private sector sees NFP as a space where they can share knowledge and experience with policymakers.
- ★ Public representatives are keen to hear input on how other stakeholders are operating and are impacted by the FNS policies as well as to learn about different stakeholders acting together.

“ NFP’s multistakeholder approach allows for the opportunity to exchange thoughts; what are the problems and what do we all think? How can we approach these issues better with the input of everyone’s own expertise? NFP, as a neutral player, has translated input from the large group of stakeholders into a position paper that everyone can (more or less) agree with.” (refers to new Dutch policy for Foreign Trade and Development Cooperation)



2.1.5 Online communication and exchange

Through its online presence NFP aims to capitalise on its added value of being an interface between food system transformation processes in LMICs and NL stakeholders from science, policy and practice.

NFP Newsletter

NFP published 9 newsletters in 2022 highlighting opportunities and results of NFP supported activities as well as external relevant developments. The NFP Newsletter readership increased 50% to about 2,600, which raised awareness **and access to knowledge** about specific NFP supported initiatives as compared to the previous year. Social media reach more than doubled from 45k to 130K. Unique visitors to the website doubled to over 8,000.

NFPCONNECTS

In 2022 NFP finalised the product design for NFPCONNECTS. The platform was built with basic functionality in place. A soft launch in December set the scene for more effective knowledge interaction and dissemination to a growing online community platform facilitated by NFP.



The platform is designed for professionals from Dutch and international organisations from Diamond partners and from partners in LMICs who contribute to reaching the goals of SDG2. It will be community driven by stewards to steer on high quality exchange. The platform will serve pre- and post-event activities; scheduled discussions with experts around certain topics etc.

2.2 Partnership Initiation

2.2.1 Scoping

The NFP platform provides a space to identify food system challenges that need further collaborative action. This includes Scoping support to Netherlands Embassies (EKN) and other stakeholder groups.

Embassy scoping support

In 2022 NFP facilitated support to 8 instead of 12 estimated initiatives for EKNs. NFP approached 19 EKNs in 2022 and while at par with 2021 limited demand was forthcoming from EKN level. Support included advice on ToRs, expertise search and funding. NFP also enabled EKNs to also connect to other NFP initiatives (i.e. coalitions and community engagement activities). The box below presents the NFP 2022 results for Ministry and Embassy support.

Initiative	Output	Outcome
EKN Fund and strategic Support	<ul style="list-style-type: none"> ★ Regular strategic exchanges with 10 - 15 Embassies ★ Follow-ups with advice on ToR development, consultant search and budget in cooperation with WUR-CDI ★ 8 support tracks for 7 EKN's: Bangladesh, Indonesia, Kenya, Egypt, Yemen, Benin, and Nigeria (4 with final reporting in Q1 2023) 	<p>Increased the understanding and potential for follow-up agenda among EKN's regarding:</p> <ul style="list-style-type: none"> ★ opportunities for women in Yemen coffee production; ★ food losses and food safety in Kenya; ★ intervention strategies for ASAL regions in Kenya; ★ carbon credit schemes for Nigerian smallholders; ★ opportunities for Dutch and Indonesian stakeholders to collaborate on north Sumatra (15 Dutch companies and organisations reached); ★ lessons for future FNS programming in Bangladesh.

Stakeholder scoping support

NFP planned to support 3 stocktaking processes to develop forward looking agendas for food systems innovations. 5 scoping initiatives were taken up in collaboration with relevant partners. Two of these will be finalised in 2023.

Initiative	Output	Outcome
CAMNI	<ul style="list-style-type: none"> ★ Collaboration with Bopinc, MVO Nederland, Dutch Consulate and the Circular Economy Innovation Platform Lagos ★ Potential identified for circular business model partnerships Resulting in two insight notes 	<p>SStrengthened linkages by connecting a potential business case owner with Looplab Business Incubator and Accelerated Innovation (co-financed by RVO); and by exploring establishment of a franchise model for Indonesia.</p>

Initiative	Output	Outcome
Hybrid True Seed Potato	<ul style="list-style-type: none"> ★ Collaboration with KIT and Private Seed Sector Project into opportunities for 'Seeds of Expertise for the Potato Industry of Africa' (SEPIA) ★ Stakeholder interviews 4 countries ★ NL Consultation meeting ★ Draft report 	Increased the understanding (scoping report with tangible conclusions and recommendations) about the potential for SEPIA in Kenya, Uganda, Burundi and Ethiopia, including satellite projects and a central applied research hub. Common agenda: first design for a sector transformation impact coalition discussed with 10 NL stakeholders.
Cassava Peel Processing	<ul style="list-style-type: none"> ★ Exploration of business case Nigeria with CEIP, Asanita, VEDRAPAC, Promise Point 	Potential partners have indicated their interest. Ideation meetings Q1 2023
Insect Platform Kenya	<ul style="list-style-type: none"> ★ Kenyan Insect Farming Network opportunities explored 	Exploration started. Expected to be finalised in Feb 2023
True price insect protein	<ul style="list-style-type: none"> ★ NFP supports NGN and HAS Den Bosch on Improved insect rearing business cases 	Research ongoing to be delivered in 2023

2.2.2 Communities of Practice

NFP facilitates Communities of Practice that structurally exchange knowledge at the forefront of SDG2. CoPs involve inspired stakeholder groups developing co-created actionable joint agendas.

NFP planned to support 5 CoPs in 2022 and then managed to support 6. Focus for CoPs was to combine both learning and exploring an actionable agenda for further collaboration in partnerships or coalitions. The box below presents the overview of output and outcomes per topical initiative.

Initiative	Output	Outcome
Digital Agriculture Collective (DAC) - Focus (two initiatives)	Digital Agriculture Collective (DAC) <ul style="list-style-type: none"> ★ NFP facilitated seminars on digital inclusion. Work on 'commercial viability; and 'data rights' was postponed to 2023) 	Effective linkages between 26 participants (50 - 50 LMIC - NL) created and a better understanding raised on narrowing the digital divide. Various organisations (including Weather impact and Tech4Ag) communicated that they were taking up solutions presented
	Digital Agriculture East Africa initiative <ul style="list-style-type: none"> ★ 1 seminars on digital inclusion with focus on East Africa ★ Facilitated working group and work plan development 	Strengthened linkages between Bopinc, 2SCALE, Yelder, SNV, Mercy Corps, IDH, Cordaid, Upande, Eprod, WUR with a view on aligning strategies in Kenya around digital inclusion

Initiative	Output	Outcome
CoP Food System Finance	<ul style="list-style-type: none"> ★ NFP with F&S Consulting, Acorn (Rabobank), Fair Climate Fund facilitated the start of a CoP for Dutch Financial sector / specialists ★ 2 policy briefs on challenges hampering Food System Finance ★ 1 CoP meeting and a seminar 	Increased understanding among 15 carbon credit specialists and financial services specialists (banks) about how carbon markets can liberate required finance for smallholder investment in climate resilience. Future action points for a common agenda identified.
Saline Water & Food Systems	<ul style="list-style-type: none"> ★ NFP facilitated the initiation of NL-partnership on Saline Water & Food Systems (SW&FS) with NWP and on invitation by MoAgri (will become a coalition in 2023) ★ 1 Exchange event setting the scene for the partnership plus a side event at FAO Science and Innovation Forum ★ A strategy note, several working documents (group ToR, communication, M&E framework etc.); various blogs. 	Common agenda of SW&FS Partnership defined with involvement of 22 Dutch Diamond stakeholders plus an MoU with VU to expand the SALAD database to contribute to innovations being accelerated. Partners aligned mutual activities to develop a call for proposals on innovative approaches to be scaled in 2023. The enabling environment was strengthened by reaching out to 40 interested international professionals at a FAO side event; through NFP communication channels; and bilaterals to inspire EKNs (a.o. Senegal, Morocco, Washington etc.) as well as stakeholders involved in CoP 27 and UN Water conference 2023.
Food security & stability (two initiatives)	<p>CoP Food security & stability</p> <ul style="list-style-type: none"> ★ NFP continued facilitating this CoP to align insights and ideas for interventions that increase realisation of SDG2 while tackling the root causes of conflict and instability. ★ Scoping study scenarios focusing on impact of Ukraine war on food security ★ 3 workshops / seminars 4 knowledge products 	Increased understanding among 240 participants (12% public; 52% civil society; 27% knowledge; 9 % private/financial - fifty-fifty NL and LMIC/international) on specific topics: (i) Nexus programming; (ii) investing in fragile settings; (iii) flexible programming. Strengthened enabling environment: scenario analysis presented at a parliamentary hearing on effects of the Ukraine war on global food security. Broader stakeholder group informed to start planning in response to these effects.
	<p>South Sudan Food Systems Resilience</p> <ul style="list-style-type: none"> ★ Facilitation of working group meetings of partners intending to form a coalition in South Sudan on food systems resilience in two regions (will become a coalition in 2023) ★ 2 workshops and a seminar 	Linkages strengthened between WUR-CDI, CARE, Cordaid, Tearfund, ZOA-Dorcas, AVSI, IFDC, and FAO; Common agenda developed based upon food systems resilience pathway development workshop in Wau, Western Bahr el Ghazal region and in Torit, Eastern Equatoria region

2.3 Collective impact initiatives

NFP supports the development of Collective Impact Coalitions for food system transformation in LMICs.

These diverse coalitions or partnerships serve to strengthen implementation sector or area based, influence policy or bring innovations to scale in a specific domain / impact area.

In 2022 NFP supported 10 coalitions as planned. The supported coalitions comprise the driving engagement of 65 unique and diverse diamond stakeholders (origin: Dutch (50%), international (16%) and LMIC (34%). Support was - similar to 2021 - heavily skewed towards East and West Africa with 79% of coalition results (# knowledge products - 70 - # events - 60) focussed on those. In terms of food system challenges (see graph) a shift was made from multiple to more focussed domains with an emphasis on ecological sustainability.

2.3.1. SeedNL

NFP domain: Inclusive food systems

SeedNL aims to strengthen the seed sector in developing countries, provide appropriate access to quality seeds for all farmers and increase productivity and farmer income. The SeedNL strategy and activities have been formalised by way of a covenant among Plantum, MoFA and MoA. In 2022 NFP supported SeedNL to strengthen the coalition; create visibility of SeedNL and explore opportunities to develop the seed sector in selected countries with stakeholders.



Delivery of the SeedNL coalition was at 70% of planned results with a strong focus on facilitating various knowledge products (10) including blogs, overviews.

Breakthroughs were the Seed Law Tool box and the first SeedNL annual network event. Ambitions of the coalition were high and some processes got delayed for capacity reasons.

NFP outcome areas	Evidence on key outcome indicators
<p>Increased complementarity</p>	<p>Effective linkages created: Stronger connection with seed actors from the ISSD Africa community of practice. Common agenda / vision established: Dutch Diamond Sounding Board members of SeedNL (including KIT, NAO, MoFA, MoAGri, Rijk Zwaan, WUR-CDI, Easi Seeds, East West Seeds, RVO, Oxfam-Novib, Rabobank, World Veg, HZPC, Plantum, SNV, Naktuinbouw) aligned strategy and activities.</p>
<p>Enhanced synergies for scaling</p>	<p>Mutually reinforcing activities enhanced: The Seed Laws Toolbox as a modality was established; 22 proposals were submitted and four of them were selected for implementation. https://www.seednl.nl/seed-laws-toolbox</p>
<p>Accelerated innovation</p>	<p>Access to knowledge and understanding enhanced: Through a knowledge exchange organised by WCDI, SWR Ethiopia, Sahel Consulting Nigeria, in collaboration with SeedNL team mutual learning was reinforced (outreach 70 participants of which 2/3 LMIC) about different NL-Nigerian / Ethiopian seed activities/projects.</p>
<p>Strengthened enabling environment</p>	<p>Policy dialogue and communication enhanced: Increased visibility SeedNL and updated website and outreach through LinkedIn strongly increased from approx 360 to 986 followers. Compiled insights and guidelines for funders and implementing partners of future potato projects.</p>

2.3.2 Skills for horticulture

NFP domain: Inclusive food systems



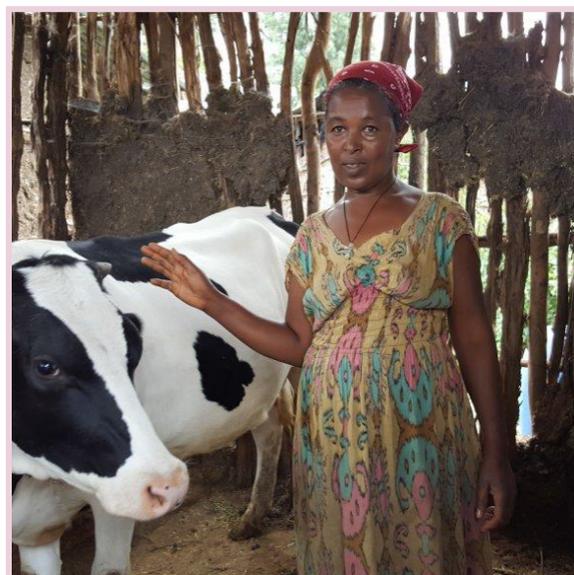
In 2022 NFP continued to support the collaborative effort by Rijk Zwaan and HAS University of Applied Science and other Dutch horticulture companies and their African branches to jointly address the need to (further) strengthen human capacities in the sector. NFP helped to identify potential coalition partners, and explore existing practices and opportunities for joint action. Focus was on the opportunities for further collaboration through a scoping study and communication.

NFP outcome areas	Evidence on key outcome indicators
Increased complementarity	<p>Effective linkages created: between HAS, Rijk Zwaan, Holland Greentech, Koppert, Bakker Brothers, Beekenkamp, Hoogendoorn, Schoneveld Breeding, and Verbos.</p> <p>Common agenda / vision established: for continuance of joint action in 2023 collaboration and concrete action.</p>
Enhanced synergies for scaling	<p>Mutually reinforcing activities enhanced: Action-oriented study by HAS University of Applied Sciences students delivered a report 'Nursery for human capital' with recommendations on specific knowledge gaps within horticulture companies and their daughter companies in East Africa, and a potential business model for joint action..</p>
Accelerated innovation	<p>Access to knowledge for private sector companies to an overview of the needs for capacity strengthening of a selected group of East African based horticulture stakeholders.</p>
Strengthened enabling environment	<p>Policy dialogue and communication enhanced: n.a.</p>

2.3.3 Netherlands East African Dairy Partnership

NFP domain: Inclusive food systems

NEADAP offers a platform for testing and scaling innovative approaches that tackle current challenges and leverage development in East African dairy. Core partners are Agriterro, SNV, Solidaridad and WUR. They bring in their own knowledge, expertise, networks, local partners and projects. NEADAP started its second phase in October 2021, with a set of interventions inspired by the NFP/NEADAP position paper "Dairy for nutrition, employment and sustainability" - an action agenda for Dutch dairy development support in African and Asian countries around three objectives; (i) affordable, safe and nutritious diets; (ii) employment and improved livelihoods; (iii) a sustained agro-ecological base.



In 2022, NFP supported NEADAP with strategic advice in regular coalition meetings and with its visibility and outreach. This included a house style, test runs with webinars, and support with a newsletter. Delivery was at about 75% of planned outputs. Progress towards outcomes is shown in the box below.

NFP outcome areas	Evidence on key outcome indicators
Increased complementarity	Common agenda / vision established: A start was made with preparing for the next phase of NEADAP including an evaluation and plan 2023 - 2027.
Enhanced synergies for scaling	Mutually reinforcing activities enhanced: In 2022, NEADAP organised itself in multi-actor product teams which tested and adapted products (or 'solutions') for the scaling phase. The main harvest of these solutions is scheduled for 2023. A first solution released in 2022 is the Dairy Sustainability Assessment Tool, which enables stakeholders to discuss and prioritise sustainability issues at farm, regional or national level.
Accelerated innovation	Capacities / understanding enhanced: with the start of a newsletter and three product videos over 600 dairy professionals were reached.
Improved institutional environment	Policy dialogue and communication enhanced: Strategic issues in dairy development were discussed in the NEADAP sounding board. As a result a.o. NEADAP presented a draft position paper on dairy and climate at the CoP27.

2.3.4. Soil health coalition

NFP domain: Ecological sustainability

NFP facilitates the building of a coalition on Soil Health which has emerged as a growing concern for farmers and other value chain actors in all parts of the world. NFP supported a group of Dutch stakeholders to explore the opportunities for a collaborative effort in specific countries. NFP facilitated partners to link up mutually and with EKNs on various occasions in 2022 with active participation of about 10 organisations from different backgrounds - development organisations, private sector and research (including IFDC, NL-FSA, WUR, NSO / G4AW, Royal Eijkelkamp BV, Ferm o Feed, Justdiggit, Rabobank, Verbos, MVO-NL, East West Seed, Woord & Daad, MoAgri, MoFA).

Delivery stood at 71% of planned coalition results. Focus was on exploration and joint action development in 4 countries (Ghana, Vietnam, Ethiopia and Senegal). A formal coalition agreement is pending and a planned white paper on soil fertility was not taken up due to other priorities.

NFP outcome areas	Evidence on key outcome indicators
Increased complementarity	Effective linkages created: Series of bilateral meetings with Dutch and international partners resulted in further clarity on country and thematic preferences; plus agreement to be included in the public Soil Health Partnership brochure. Common agenda / vision established: Soil health partners connected mutually and with EKN Dakar, EKN Hanoi, (and RVO) processes to develop effective agriculture sector transformation action, in view of synergy between soil health and sector transformation agendas.

NFP outcome areas	Evidence on key outcome indicators
Enhanced synergies for scaling	Mutually reinforcing activities enhanced: Explorative study in Ghana and in Ethiopia on soil health ongoing with partners providing input and liaising with EKN Ghana for exploration.
Accelerated innovation	Access to knowledge: 140 copies disseminated of brochure Partnership for Healthy Soils, a/o. at the G4AW conference; at Eijkelkamp Experience Day; at WFD 2022; at COP27 and at Agra. Partners provided positive feedback. Capacities / understanding enhanced: (online) work meetings with (NL / ET) partners based on explorative study have led to a better understanding of gaps and opportunities for next steps and further joint action
Strengthened enabling environment	Policy dialogue and communication enhanced: Workshop during 2022 G4AW Conference generated insights on opportunities to strengthen the use of soil data and the soil data system both in LMICs and globally. Participating speakers and audience (20 in the room plus additional on livestream) inspired to search for further connections..

2.3.5 Digitised Smallholders Ecosystem

NFP domain: Inclusive food systems

Digital platforms can enable key services to be provided efficiently and at low transaction costs to smallholders. In addition, they can help create traceability, boost the true value of food and provide extra income streams. Many digital platforms already exist and are currently being developed to serve smallholders. Yet many smallholders are beyond the reach / benefits of these emerging platforms.

In 2022 NFP on behalf of the Global Farmer Network (GFN), International Fund for Agricultural Development (IFAD), ISEAL Alliance, Rabobank (Foundation), Syngenta Foundation for Sustainable Agriculture and The Sustainable Trade Initiative (IDH) supported a coalition building process. NFP facilitated coalition building meetings and facilitated the development of country studies (Zambia and Kenya) to gain Information on the digital ecosystem, including insight on best practises from business. Delivery was delayed. Reporting and planning for follow-up is to take place in 2023.



2.3.6 Youth in Agroecology and Business Learning Track

NFP domain: Ecological sustainability

YALTA is a partnership between NFP and IKEA Foundation (2020 - 2022). The initiative focused on advancing business opportunities in agroecology for Youth in Ethiopia, Kenya, Rwanda and Uganda. It created awareness about business opportunities in agroecology among youth across East Africa. It successfully got youth to embrace agroecology and created a movement of successful young entrepreneurs. These youth gained agroecology skills and saw their business opportunities increasing. The programme was able to build strong networks and coalitions in different countries. Because of their advocacy activities government institutions started integrating agroecology more into policy frameworks.

In 2022 NFP facilitated YALTA together with its partners (PELUM, Three Mountains Learning Advisors; AAA Kenya and F&S Ethiopia). 24 events were delivered (field visits, training, policy dialogues, and coalition meetings). Event outreach to youth and stakeholders in 2022 reached around 1,400 participants.



Numerous knowledge products were developed including policy briefs and an Agroecology Story Map about young entrepreneurs. Delivery was at 85% of planned outputs. Some knowledge products will be finalised in Q1 2023. As the programme was finalised the below outcome analysis focuses on the full period.

Key NFP outcome areas	Evidence on key outcome indicators
<p>Increased complementarity and synergy</p>	<p>Effective linkages created: Strong collaboration and ownership created helped to increase the outreach and outcomes of coalition activities. Partners in Rwanda agreed to organise an annual AE symposium; the AE network in Ethiopia is registering as an independent entity; partners in Uganda and Kenya receive funding from other donors to continue implementing the AE youth caravan. New stakeholders and donors committed to build on YALTA achievements such as AFSA, the NL embassy, Mastercard Foundation and Shona.</p>
	<p>Common agenda / vision established: YALTA partners jointly identified key challenges for youth in agroecology for a follow-up regional partnership among business service providers, civil society organisation and knowledge institutes to: improve Market Access for AE Products; increase Access to Finance for AE Businesses; advancing the adoption of AE in educational curricula, coaching and mentoring programmes.</p>
<p>Scaling enhanced</p>	<p>Mutually reinforcing activities enhanced: The coalitions strengthened are advising policy makers and participating in relevant platforms and processes in their countries and advocating for youth engagement and agroecology. They include:the Ethiopia soil coalition in Ethiopia who regularly advises the national government on the development of an AE policy; in Rwanda, the research and education working group sits at the national Ecological Organic Agriculture steering committee; In Uganda, the National Agroecology Platform will continue the consultation process on the implementation of an agroecology policy.; and in the Netherlands, NFP is starting up a Community of Practice to test new approaches.</p>
	<p>Shared measurement: Many youth that participated in YALTA started or professionalised their existing business in their communities. Most of them reported an increase in production, which led to increased revenue and the creation of jobs at farm and community level (e.g. in waste management, composting, renewable energy). They also support their communities through knowledge transfer, mentoring and facilitating linkages with the wider networks they cultivated through YALTA.</p>
<p>Accelerated innovation</p>	<p>Capacities / understanding enhanced: The youth caravan model exposed youth to replicable practices that contributed to farm improvements. Several AE actors adopted the caravan model. The mentorship model provided guidance which helped the majority of the mentees to go into full time farming and value addition. Several entrepreneurs became mentors themselves. Both the caravan and the mentorship programme led to youth participating in competitive investment programmes, such as the WRI Land Accelerator, SNV REALMS, and the Tony Elumelu Foundation .</p>
<p>Improved institutional environment</p>	<p>Policy dialogue and communication enhanced: YALTA exceeded its expectations on the reach of its communication strategy. An active and large community of followers on social media was created: @Yaltainitiative on Twitter with 3384 followers; YALTA Initiative on Facebook with 988 followers; @Yalta.initiative on Instagram with 462 followers; and YALTA Channel on Youtube with 165 subscribers. The awareness campaign reached over 120.000 people.</p>

2.3.7 Ghana Urban Food

NFP domain: Healthy diets

A diverse range of Dutch and Ghanaian stakeholders from public health campaigners to large food companies, women within the informal market, urban planners, sustainable fruit & vegetable producers and government regulators joined forces to enable urban consumers to make healthier food choices. At the intersection of the diverse dimensions of the food environment they are active in, they formed the Ghana Urban Food Environment Collective Impact Coalition (GUFEC) supported by NFP. Coalition partners involved include African Architecture Matters, WIEGO, University of Ghana, DF Ghana, SightandLife, SNV, University of Ghana, S2S Africa, Ghana Food Movement, Choices International, University of Cape Coast, GNBCC, MDF West-Africa, WUR-CDI.

In 2022 finalised its support to GUFEC. Delivery included 3 seminars, 3 learning labs, 2 networking events and 10 knowledge products (blogs, strategic agreements and lessons learned reports). Delivery was at about 90% of planned outputs. Progress towards outcomes is shown in the box below.

NFP outcome areas	Evidence on key outcome indicators
<p>Increased complementarity</p>	<p>Strengthened linkages through Farm to Table dinner (65 different (food system) stakeholders based in Ghana) as well as GUFEC Overarching Committee with knowledge base for further joint coalition direction development.</p> <p>Common agenda for follow-up initiated through a concept note on leverage options for coalition work phase 2 on open markets as well as for funding purposes.</p>
<p>Enhanced synergies for scaling</p>	<p>Various mutually aligned activities rolled out including: (i) market meetings with vendors and key stakeholders to enhance market organisation and working conditions for improved safe and healthy food options and increased participation; (ii) SMEs strengthened in food safety and food quality implementation in their businesses.</p> <p>Outreach through learning labs 110+.</p>
<p>Accelerated innovation</p>	<p>Increased the understanding of stakeholders from government, civil society, academic and research networks, and UN agencies about science and applications of nutrient profiling. Access provided to a knowledge base with the broader public on GUFEC experiences.</p>
<p>Strengthened enabling environment</p>	<p>Policy dialogue and communication enhanced: Decision makers and trained stakeholders discussed the way forward to develop a national nutrient profiling system for Ghana.</p>

2.3.8 Clim-Eat

NFP domain: Ecological sustainability

Clim-Eat is a new Think and Do Tank for food and climate, hosted by NFP on behalf of MoFA and MoAgri. Clim-Eat works to radically accelerate climate action in our food systems by bridging the gap between science and action. Through innovative engagement, actionable evidence generation, and effective outreach efforts, Clim-Eat seeks to challenge and change science and policy for food systems in low- and middle-income countries.

In 2022 NFP enabled Clim-Eat by supporting recruitment, contracting of its team, helping with the professionalisation of the organisation, providing a legal framework for third party contracts (funders and suppliers) and by supporting Clim-Eat programme development and implementation. Throughout 2022 Clim-Eat worked a.o. on the following priorities: (i) Mobilising a coalition of food and climate stakeholders for COP27 both Dutch and international to articulate a transformative vision and catalyse partnerships around this vision at COP27 in Egypt; (ii) facilitate the implementation of climate related coalitions of the UN Food Systems Summit.

Clim-Eat succeeded in establishing 10 formal partnerships; wrote 35 OP-EDs and opinion pieces; increased its linked reach to 4,500 and implemented several projects. The box below provides a snapshot of specific project results and outcomes. For more information reference is made to Clim-Eat's online reporting: [our-not-so-annual-report](#)



Initiative	Output	Outcome
COP 27	<ul style="list-style-type: none"> ★ Cooperation with Action for Soil Health, Environmental Defense Fund, EIT Food, Good Food Institute, Infarm, SNV, Food and Land Use Coalition, Yara, Aleph Farms, Food Tank, Just Rural Transition, One Acre Fund, The Nature Conservancy, Rabobank, ACIAR, WEF, MoAgri, IKEA, IAAS, World Farmers Organisation, World Food Forum, YOUNGO, YPARD ★ Food Systems Pavilion including daily (streamed) seminars and networking 	<p>Connected 15 international leaders in the food space (public, private, knowledge and not-for-profit), from farmers and youth to policy makers and scientists. Accelerated innovation by showcasing solutions, trade-offs and how to overcome barriers with an approximate outreach 295 organisations (face to face and online (and 463 unique speakers); Influencing policy perspectives and awareness on the relation between climate and food among participating governments - 364 pieces of media coverage</p>

Initiative	Output	Outcome
Climateshot	<ul style="list-style-type: none"> ★ Initiative supported by Clim-Eat with 3rd party funding with ClimBer(CGIAR), FCDO ★ Organised 3 policy dialogues, a seminar and event and prepared a position paper a.o 	Enhanced policy dialogue by advancing the Climateshot campaign and support on the Agriculture Breakthrough work with FCDO, specifically focussing on Africa. Reached out to raise the awareness and understanding among 240 participants; lining up to COP27
Compensation	<ul style="list-style-type: none"> ★ Clim-Eat support to GIZ, BMZ, University of Vermont, CGIAR in preparation of COP27 ★ Seminar, Policy brief, and magazine 	Lessons learned and an agenda for innovation developed on compensating farmers for ecosystem services. Reached 75+ participants
IPCC6	<ul style="list-style-type: none"> ★ Clim-Eat support to FAO, i.a. summarised the IPCC 6th assessment report findings, 	Supported raising the awareness on adaptation options for agrifood systems
Climber	<ul style="list-style-type: none"> ★ Clim-Eat with 3rd party funding of CGIAR, University of Leeds, MAGA on innovative bottom-up initiatives 	Strengthened linkages and understanding: Produced a methodological report, first stakeholder engagement meetings. First agenda ideas into developing transformation pathways for Guatemala's food system.

2.3.9 ForqLab

NFP domain: Ecological sustainability

Food waste Reduction and food Quality living LAB (FORQLAB) is a consortium led by four Dutch universities: Van Hall Larenstein, HAS, Inholland and AERES, together with two Kenyan universities, Egerton University and Meru University. Also involved are a range of companies, business support organisations, knowledge partners and alumni networks from the dairy and avocado sectors. FORQLAB follows a living lab approach: doing applied research with the business partners in order to find and test technical solutions and tools as well as look into better coordination in the avocado and dairy value chains.

NFP provides FORQLAB with backbone support and in doing so, connects the project to the NFP network in NL as well as in Kenya for **effective linkages**. This includes Dutch governmental, NGO, civil society organisations as well as knowledge institutions. In 2022 NFP supported the initiative by facilitating and advising various coalition meetings as well as an inception workshop in Kenya for a **common agenda**. Moreover the FORQLAB partners endorsed the community page at NFPConnects as a communication channel for the student researchers, the partner universities, cooperatives and other partners. Further results are expected in 2023.

2.3.10 Global Partnership on the True Price of Food!

NFP domain: Multiple domains

The Global Partnership for the True Price of Food is aligned with the True Value of Food Initiative: a community consisting of the Scientific Group of the UNFSS & Action Track 1, GAIN, FAO, GAFF, Impact Institute, Rabobank, World Benchmark Initiative, and WBCSD. It supports countries' efforts to consider, trial, implement and evaluate the true cost, value, and price of food actions and policy change. True Price Foundation (TPF) approached NFP in 2022 for support in the creation and facilitation of the Partnership towards a **common agenda**. With the goal to raise awareness of True Pricing and to get a feel of the interest at national level, the TPF and NFP organised 4 on-line sessions in 2022 with government experts in West Africa, East Africa, Latin America and Asia. This created **effective linkages** and two countries expressed their interest to further explore opportunities for further action: Rwanda and Indonesia. Also communication materials like the logo of the partnership and the website were developed in 2022 through the support of NFP, as well as the Membership Document, in order to prepare for the sign-up of the first members. More results follow in 2023.

3. NFP Performance analysis 2022

3.1 Effectiveness

In 2022 NFP planned to support a total of 60 different initiatives with a total of over 450 results. NFP delivered 221 knowledge products (+37 from 2021) and 147 events (+16 from 2021) - see below for specifics) within a total of 65 initiatives supported. This gives an average completion rate of 80%. The remaining 20% was equally divided in results cancelled and postponed in coordination with partners.

NFP supported activities	Planned results #	Result completion %
Community Engagement		
Capacity strengthening	48	92%
Knowledge brokering	36	83%
Ministry support	13	69%
Policy engagement	66	94%
Strategic networks	41	80%
Partnership Initiation		
Communities of practice	49	71%
Scoping	11	82%
EKN support	24	67%
Collective impact coalitions		
Coalitions	167	79%
Total	455	80%

Result completion thus was up 5 percentage points as compared to 2021 and in the case of initiatives in which NFP had a convening role (notably community engagement initiatives), higher than average. Lower completion rates figure in activities aimed at strengthening partnerships where shifting policy agendas and external dependencies lead to delays thus influencing performance (see table).

Knowledge products

NFP realised a total of 221 knowledge products. Although these products have overlapping purposes a broad distinction can be made:

- ★ 29% of these NFP knowledge products had a **strategic partnering purpose**, including regular advice to stakeholders on the implementation of mutually aligned activities, production of strategy notes, joint work plans and terms of references for external expertise in support of partnership initiation and coalition building a.o..
- ★ 24% consisted of **learning products** including mapping studios, knowledge overviews, policy briefs / position papers, tool kits and insight notes. All these resulted from collective efforts in Coalitions, CoPs, Strategic networks and Policy Influencing to deepen and stimulate exchange about certain topics.
- ★ 47% was **informative** by nature summarising / dissemination knowledge through newsletters, blogs, reports and presentations related to NFP supported initiatives.

NFP powered events

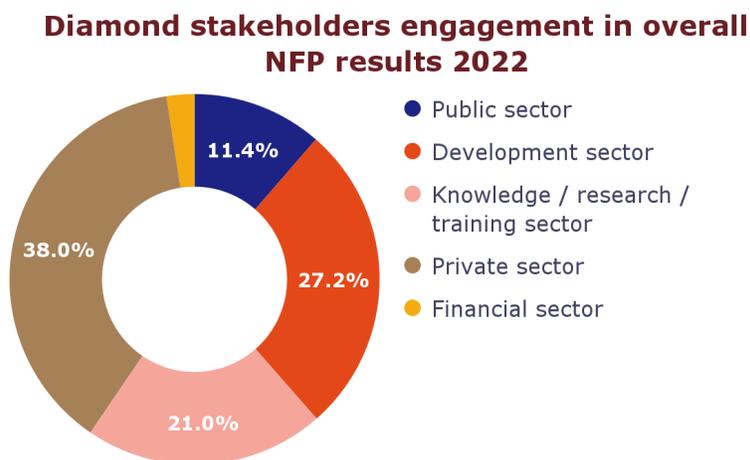
NFP realised a total of 147 events of which about 35%) were covered by coalitions / working group meetings and network exchanges facilitated by NFP. The remaining 65% included seminars/conferences, specific training, policy dialogues and field visits.

Results by NFP event type 2022



3.2 Efficiency

NFP result delivery is done in co-creation. With the sharing of (knowledge resources) resources, professional energy and management commitment of stakeholders NFP supported initiatives can come off the ground quickly and be effective in terms of reaching results. Diamond stakeholder engagement can thus be seen as a measure of efficiency.



In 2022 NFP worked with some 180 unique organisations (Dutch 51%; International 28%; LMIC 21%) who invested time, expertise and resources to reach relevant results. These organisations represent multiple stakeholders - 12 % public sector, 41% NGO, 20 % Knowledge; 23% private sector; 4 % financial sector.

When we plot their involvement against actual results achieved we see an upwards shift in private sector involvement versus a downward CSO shift. This is especially the case in coalition results.

3.3 Outcome

In 2022 about 6,400 individuals benefited from NFP supported events; slightly more than in 2021. In this report various testimonials speak to the added value of NFP. The evidence of results presented in chapter 2 above underlines the relevance of NFP supported initiatives for stakeholders. Although only half of them registered their details - hampering full stakeholder analysis, the diversity in participation - private sector (incl. farmer entrepreneurs) 33%; CSO staff 24%; public officials 21%; financials 2%; knowledge 18%) and other 2% - indicates all diamond actors were able to benefit.

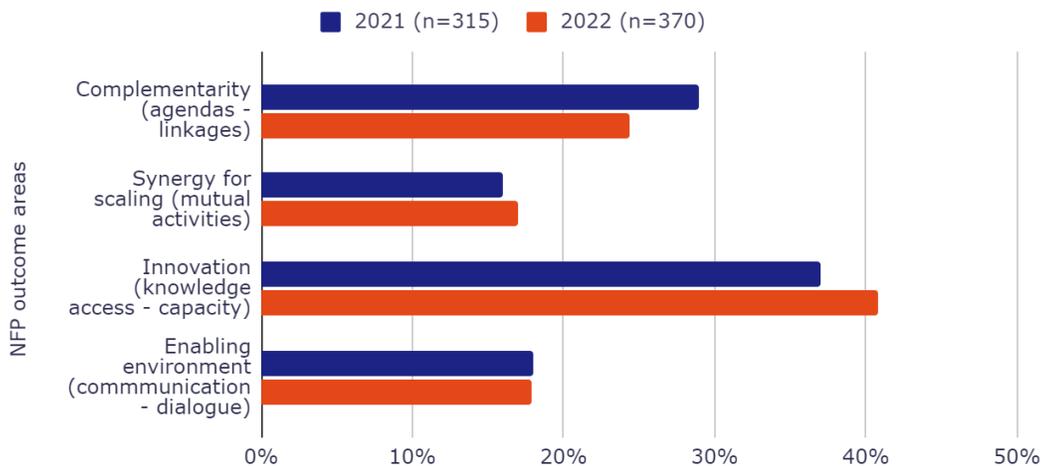
Registered gender balance was at 44% female and 56 % male participation while many chose 'other' or did not disclose. Some larger initiatives projects like Yalta (youth oriented) with excellent registration certainly skewed the averages. This is shown by the fact that overall age representation under 35 is about 48%.

With a combined outreach of about 140,000 visitors (NFP social media channels, website and newsletters) NFP communication statistics more than doubled as compared to 2021 showing information and knowledge reached further than in the previous year.

The outcomes reported show that NFP contributed through its delivery to all its key outcome indicators. The overview below shows results to outcomes overall.

Overall when we look at NFP results contribution to outcomes in 2022 we observe a similar pattern than in 2021 with shifts too small to draw conclusions. NFP contributed to more and better linkages and common agendas crafted between Dutch and LMIC stakeholders (synergies). NFP knowledge related output contributed to improved understanding and dialogue among food and nutrition security professionals worldwide. These outcomes are often conditional for joint scaling. We see this reflected when we analyse coalition results: coalitions score higher on 'mutual activities' and lower on 'access to knowledge' in comparison with community engagement initiatives, which stands to reason taking into account NFP's strategic objectives.

NFP results to outcomes 2021 and 2022



4. NFP organisation 2022

NFP will create one multidisciplinary team, expand its capacity by developing a flexible pool of experts, and develop tools that will help the team to provide quality support in an efficient and effective way.

4.1 NFP strategy and approach

In 2022 NFP developed a 7 year strategy building on the first two years experience, and independent review and self evaluation. The recommendations from an external review organised in 2022 as summarised in the box below have been used to support the development of the new strategy. In its proposal NFP outlines its multi-annual strategy for the period 2023 - 2030. In it NFP presents operationalises its strategic choices and ambitions in response to the challenging context of creating a world without hunger by 2030. NFP will commit itself to strengthening its relationship with networks in the Global South; identifying relevant stakeholders for Food Systems Transformation in several priority regions. To optimise performance NFP will improve on its assessment criteria (entry) and exit strategies for NFP support to partner initiatives. Moreover it will diversify Supervisory Board membership for more inclusive guidance on its strategy.

Take-aways external NFP review (quoted from the review report)

- *NFP's theory of change is solid. **NFP could further qualify food system transformations and reach out to actors who are at the forefront of sustainable and equitable change**; and with that, prove its credibility. In the coming years NFP should monitor critically whether assumptions remain relevant, notably where they affect efficiency gains and impacts. Regular learning loops are recommended*
- *NFP is recommended to **maintain the ambition of contributing to food system transformations, but to seek specific domains and topics** to balance between general process facilitation and achieving lower-level tangible outcomes.*
- *NFP **performance to date has been satisfactory** taking into account that transformation into NFP took time and worldwide circumstances under C-19 regimes were challenging. Community engagement services were well noted whereby **NFP creates synergies and breaks down silos**. The convenor role of partnerships and coalitions and the provider of backbone support is valued and the invitation is to substantiate it further.*
- ***Crucial for NFP will be linking the needs in national food systems transformations in LMIC to (coalitions of) agencies and companies in The Netherlands**. Related activities and connections need to be intensified and capacities to perform by NFP can be further strengthened.*
- ***Sharpen the governance** of NFP, by clarifying its relationship with the government of the Netherlands as well as (re. functional for or unbound) by **seeking presence of the Global South** in the Supervisory Board of NFP.*

The proposal was submitted to both the Ministry of Foreign Affairs (MoFA) and the Ministry of Agriculture, Nature and Food Quality (MoAgri) and was met with constructive feedback and the approval process was set in motion in the last quarter of 2022. A no-cost extension was approved on the existing subsidies and contracts are still in place and available to enable NFP to function in Q1 2023 when the new subsidies were to be settled.

4.2 NFP team and capacity

To deliver on its annual plan the NFP team grew in 2022 from 18 to 23 mainly as a result of NFP hosting staff for the Clim-Eat initiative. Moreover temporary staff were engaged to cover for longer term absence during the year. NFP - similar to other Netherlands organisations - had to deal with high rates of sick leave due to COVID. This at times affected continuity and also came at a higher cost as temporary staff recruitment was mostly on an interim basis due to a tight job market. This capacity was exclusive of secondments by the Broker and WCDI who continued - under a consortium agreement - working as a flexible shell of experts, providing external expertise to leverage NFP's strategic facilitation capacities.

The first NFP Managing Director - Myrtille Danse - resigned for another position externally and was succeeded by an interim - Han de Groot - who led the internal restructuring process to make the organisation fit for the purposes of its new strategy while a new MD was being recruited.

NFP team for strategy 2023 - 2030

- ★ NFP will comprise appr. 18 FTE; of which 75% will work directly to the benefit of primary processes.
- ★ The remaining 25% of the team will be engaged in organisational processes including its governance, accountability and daily operations.
- ★ NFP content staff will work on partner / client related activities (community engagement, partnership initiation and collective impact coalitions).
- ★ NFP support staff will divide its time evenly among supporting NFP's primary process and its general operation
- ★ The new strategy will allow for external expertise to be integrated in complement to the team

NFP will always critically assess what expertise is needed when starting a new initiative and see how involvement of external experts can improve the quality of the outcomes. To facilitate this NFP decided to - continue to - work with a flexible shell of experts, calling in external expertise from knowledge institutes, consultancy firms, NGOs, and individuals from the Netherlands and LMICs.

4.3 Organisational development

In 2002 NFP organised an overhaul of its internal project cycle management. With the support of Data for Development and Allsolutions internal decision making processes were further defined with clear roles, mandates and delegation. This is expected to further streamline the support to partners.

The financial administration was geared towards a new way of working and budgeting process allowing a better focus on managing and monitoring financial results in relation to initiatives supported. This allows NFP to be in control and ready for the next phase. Policies, manuals and practical instruction were developed and staff trained accordingly. This process will be finalised in Q1 2023.

No cases of fraud nor of misconduct were reported.

5. NFP Financial overview 2022

With this report NFP accounts for the results obtained through resources provided by MoFA and MoAgri directly to NFP; resources from the MoFA contact for the Knowledge Programme consortium (WUR-CDI, The Broker and NFP); and third party funding.

The latter included projects funded by third parties: YALTA IKEA Foundation, NWP YEP Agro and commitments administered through the NFP administration on behalf of Clim-Eat which raised a substantial amount for a.o. COP27 related activities.

The overview below presents the total income and spending for NFP 2022; thus being accountable for all NFP results presented above. The following needs to be noted:

- ★ The NFP audited accounts 2022 which are in complement to this narrative report relate to resources administered through the NFP 'books' only. These are reflected under NFP ADMIN below
- ★ The full overview includes in addition resources received and spend via consortium partners WUR-CDI and The Broker on behalf of NFP
- ★ Across the board budget depletion stood at around 85% of total resources available which is a significant improvement +10% as compared to 2021.

FINANCIAL OVERVIEW NFP 2022	BUDGET		NFP ADMIN	WCDI ADMIN	THE BROKER ADMIN		SUMTOTAL
INCOME	EURO		EURO	EURO	EURO		EURO
MoFA Subsidy NFP	2,467,750		2,014,541	0	0		2,014,541
KP assignment MoFa	4,023,323		2,094,451	609,154	315,191		3,018,796
MoAgri Subsidy 2021 - 2022	1,121,750		674,700	0	0		674,700
Grants available	7,612,823		4,783,692	609,154	315,191		5,708,038
IKEA	305,253		358,208	0	0		358,208
NWP	92,975		90,382	0	0		90,382
Income 3rd parties Clim-Eat	0		1,061,262	0	0		1,061,262
Other partners	17,000		6,320	0	0		6,320
Project income available	415,228		1,516,171	0	0		1,516,171
Non-project related income	51,020		58,712	0	0		58,712
SUMTOTAL INCOME	8,079,071		6,358,576	609,154	315,191		7,282,921
COSTS							
Organisation cost	3,309,437		3,079,323	191,789	264,829		3,535,942
Coalition projects	1,910,566		2,071,036	30,274	32,327		2,133,637
Platform projects	2,172,687		471,743	387,091	15,424		874,258
Total projects	4,083,253		2,542,779	417,365	47,751		3,007,895
NFP backbone organisation	457,960		366,222	0	2,612		368,834
Unforeseen (3%)	228,421		7,010	0	0		7,010
SUMTOTAL COSTS	8,079,071		5,995,334	609,154	315,192		6,919,680
RESULT	0		363,242	0	-1		363,241

Annex 1: NFP IATI Scores 2022

NFP INDICATORS - SCORES 2022							
OUTPUT LEVEL	#		#		#		%
Initiatives supported	65	Events by type	149	Knowledge products by type	221	Results by region	
Collective impact coalitions	10	Network event / exchange	18	Advice / linkages	44	Eastern Africa	30%
Capacity strengthening	7	Coalition / working group meeting	34	Activity report / presentation	59	Southern Africa	0%
Communities of practice	6	Workshop / seminar / conference	55	Business case / insight note	4	Western Africa	8%
Knowledge brokering	9	Ideation / scaling lab	0	Funding overview	0	Middle East	1%
Ministry support	5	Training / learning lab / e-course	14	Policy brief / position paper	9	South Asia	1%
Policy engagement	11	Policy dialogue session	18	Knowledge overview / synthesis	20	South East Asia	2%
Scoping	5	Field visit / exchange	10	Magazine / newsletter	17	Europe	13%
Strategic networks	4			Scoping / mapping study	16	Global	45%
EKN support	8			Strategy note / agreement	3		
Support requests handled	74			Work plan / terms of reference	17		
				Tool / knowledge kit	3		
				Video / blog / podcast	29		

OUTCOME LEVEL	#		#		#		%
NFP event participation	6,408	NFP online outreach	140,262	Co-creating stakeholders by type	180	results to outcomes	
Female participants	2,837	Newsletter signups	2,547	Public sector	21	Effective linkages created	15%
Male participants	3,571	Website unique users	8,139	Development sector	73	Common agenda / vision established	10%
< 35	3,078	Social media reach	129,576	Knowledge / research / training sector	35	Mutually reinforcing activities enhanced	16%
> 35	3,330			Private sector	41	Shared measurement set-up	1%
Farmers	693			Financial sector	7	Capacities / understanding enhanced	41%
Consumers	139					Policy dialogue and communication enhanced	18%
Public servants	1,145						
CSO/NGO staff	2,012			Co-creating stakeholders by origin			
Experts / Academia	1,312			Dutch partners	91		
Entrepreneurs / company staff	992			National (LMIC) partners	37		
Financial specialists	114			International partners	49		